Committed to People, Committed to the Future.

These words express Toshiba Group’s mission and convey the values we share, they emphasize our respect for people, value creation and contributions to society. Since Toshiba’s establishment in 1875, these values have inspired us to fulfill our corporate social responsibilities in all we do, to help to create a higher quality of life for all people, and to ensure the progress continues within the world community. We face many challenges today, but our commitment remains unchanged, and we continue to take determined steps into the future.

Basic Commitment of the Toshiba Group

1. Commitment to People
   We endeavor to serve the needs of all people, especially our customers, shareholders, and employees, by implementing forward-looking corporate strategies while carrying out responsible and responsive business activities. As good corporate citizens, we actively contribute to further the goals of society.

2. Commitment to the Future
   By continually developing innovative technologies centering on the fields of Electronics and Energy, we strive to create products and services that enhance human life, and which lead to a thriving, healthy society. We constantly seek new approaches that help realize the goals of the world community, including ways to improve the global environment.
Committed to People, Committed to the Future.

These words express Toshiba Group’s mission and convey the values we share, they emphasize our respect for people, value creation and contributions to society.

Since Toshiba’s establishment in 1875, these values have inspired us to fulfill our corporate social responsibilities in all we do, to help to create a higher quality of life for all people, and to ensure the progress continues within the world community.

We face many challenges today, but our commitment remains unchanged, and we continue to take determined steps into the future.

CONTENTS

Corporate Philosophy .......................... 1
Message from Top Management ............. 3
Basic Corporate Data ......................... 5
The New Toshiba ............................... 5
Business Domain ............................. 7
CSR and Environmental Management ...... 11
R&D and Intellectual Property Strategy .... 12
World-first and Japan-first Products and Services ..... 13
History and Chronology ..................... 14
Organization .................................. 15
Offices/Subsidiaries ......................... 17
Under a new management structure, we contribute to realize a sustainable society.

In recent months, we have put in place a new management structure for Toshiba Group, and we now have a new leadership team.

As Chairman and CEO, Nobuaki Kurumatani is responsible for delivering management results, and as President and COO Satoshi Tsunakawa oversees business operations and execution. Working together we are determined to regain stakeholder trust and to revitalize Toshiba Group. As we move forward, we will always place the customer first.

Over the last two years or so, in response to the accounting problem and the major losses in the overseas nuclear power projects, we have initiated extensive reforms in our system of corporate governance. These have tightened controls and made management more accountable. Most recently we have spun off our in-house companies as independent business entities, a move that clarifies their responsibilities to the market and their customers.

Even with all these changes, our core values remain intact. As a Group, we remain committed to people and the future. We will continue to give top priority to life, safety and compliance. Through our business and CSR-based management, we will fulfill our social responsibilities and contribute to a sustainable future.

We are deeply aware that the environment surrounding us is changing at an ever faster pace, driven by rapid developments in information and communications technology. In coming years, the world must overcome many complex problems, including population growth, environment issues, resource depletion and an ever-growing need for energy. Toshiba can draw on over 140 years of expertise and engagement and contribute solutions.

Our primary focus now is on rebuilding Toshiba Group as a globally competitive organization. To do this we are focused on four business domains: Social Infrastructure at the core, along with Energy, Electronic Devices and Digital Solutions. We have long-standing technical strengths that we will apply to solutions to customers’ problems. And we will sow and cultivate the seeds of next generation businesses. We will create value that meets the needs of the age.

Toshiba Group is united in its effort to regain the trust of its customers, shareholders, the public, and other stakeholders. As we do so, we rely on your support.

Nobuaki Kurumatani
Chairman and CEO

Satoshi Tsunakawa
President and COO

April 2018
In recent months, we have put in place a new management structure for Toshiba Group, and we now have a new leadership team. As Chairman and CEO, Nobuaki Kurumatani is responsible for delivering management results, and as President and COO Satoshi Tsunakawa oversees business operations and execution. Working together we are determined to regain stakeholder trust and to revitalize Toshiba Group. As we move forward, we will always place the customer first.

Over the last two years or so, in response to the accounting problem and the major losses in the overseas nuclear power projects, we have initiated extensive reforms in our system of corporate governance. These have tightened controls and made management more accountable. Most recently we have spun off our in-house companies as independent business entities, a move that clarifies their responsibilities to the market and their customers.

Even with all these changes, our core values remain intact. As a Group, we remain committed to people and the future. We will continue to give top priority to life, safety and compliance. Through our business and CSR-based management, we will fulfill our social responsibilities and contribute to a sustainable future.

We are deeply aware that the environment surrounding us is changing at an ever faster pace, driven by rapid developments in information and communications technology. In coming years, the world must overcome many complex problems, including population growth, environment issues, resource depletion and an ever-growing need for energy. Toshiba can draw on over 140 years of expertise and engagement and contribute solutions.

Our primary focus now is on rebuilding Toshiba Group as a globally competitive organization. To do this we are focused on four business domains: Social Infrastructure at the core, along with Energy, Electronic Devices and Digital Solutions. We have long-standing technical strengths that we will apply to solutions to customers’ problems. And we will sow and cultivate the seeds of next generation businesses. We will create value that meets the needs of the age.

Toshiba Group is united in its effort to regain the trust of its customers, shareholders, the public, and other stakeholders. As we do so, we rely on your support.
# Basic Corporate Data

<table>
<thead>
<tr>
<th>Company Name:</th>
<th>TOSHIBA CORPORATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headquarters Address:</td>
<td>1-1, Shibaura 1-chome, Minato-ku, Tokyo, Japan</td>
</tr>
<tr>
<td>Founded:</td>
<td>July 1875</td>
</tr>
<tr>
<td>Chairman and CEO:</td>
<td>Nobuaki Kurumatani</td>
</tr>
<tr>
<td>President and COO:</td>
<td>Satoshi Tsunakawa</td>
</tr>
<tr>
<td>Common Stock:</td>
<td>¥499,999 million (As of March 31, 2018)</td>
</tr>
<tr>
<td>Net Sales (Consolidated basis):</td>
<td>¥3,947.6 billion (FY2017)</td>
</tr>
<tr>
<td>Fiscal Year:</td>
<td>April 1 to March 31</td>
</tr>
<tr>
<td>Number of Employees (Consolidated basis):</td>
<td>141,256 (As of March 31, 2018)</td>
</tr>
<tr>
<td>Number of Shares issued:</td>
<td>6,520.7 million shares (As of March 31, 2018)</td>
</tr>
<tr>
<td>Number of Shareholders:</td>
<td>300,871 (As of March 31, 2018)</td>
</tr>
<tr>
<td>Stock Exchange Listings:</td>
<td>Japan : Tokyo and Nagoya</td>
</tr>
</tbody>
</table>

Note: Common Stock is to be ¥200,000 million as of July 31, 2018.

---

# The New Toshiba

**Toshiba has reformed its business structure**

Under our new organization, our former in-house companies now operate as independent corporations. This strategic move fully realizes the goal of autonomous operations, the reason why we introduced the in-house company system in the first place, in 1999. Now each corporation is free to develop the operations and systems best suited to its business, while working together to rebuild Toshiba Group.

Three in-house companies were split off on July 1, 2017, as Toshiba Infrastructure Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation, and Toshiba Digital Solutions Corporation. The Energy Systems & Solutions Company was also split off on October 1, 2017, and combined with the Nuclear Energy Systems & Solutions Division in Toshiba Energy Systems & Solutions Corporation.

The new companies are focused on maximizing value and enhancing direct accountability to the market and customers, and strengthening cooperation with their group companies. By establishing optimized systems, they are also ensuring business continuity in such areas as retaining licenses for specified construction work.

In parallel with this, Toshiba Corporation is now focused on maximizing the corporate value and enhancing governance for Toshiba Group as a whole.
The Future Toshiba

At the new Toshiba, we are taking full advantage of our technologies, expertise and many years of experience to achieve stable growth in four business domains.

Our core focus is on Infrastructure, where Toshiba Infrastructure Systems & Solutions Corporation takes the lead, and we also promote world-class operations in Energy, handled by Toshiba Energy Systems & Solutions Corporation, Electronic Devices, handled by Toshiba Electronic Devices & Storage Corporation, and Digital Solutions, handled by Toshiba Digital Solutions Corporation.

Toshiba will contribute to a sustainable society by focusing on business domains, centered on infrastructure, that sustains modern life and society and create new value with reliable technologies.

We are now implementing comprehensive structural reforms. We have strengthened the revenue base by blocking risk associated with the overseas nuclear power business, and we continue to promote an early recovery and to strengthen our financial base and organization. We are also concentrating capital investments in infrastructure, so as to cultivate further growth.
Energy Business Domain

Creating Sustainable Societies

Power systems are indispensable for contemporary lifestyles, and demand is expected to remain vigorous worldwide. Leveraging expertise cultivated since the company’s foundation, Toshiba Group creates energy infrastructure that enriches quality of life for people throughout the world. In order to ensure stable supply of electricity, we offer hydro, solar, geothermal and wind power generation facilities in the renewables space, as well as thermal and nuclear power generation systems.

We are also a leading supplier of power transmission and distribution systems that deliver electricity to homes, commercial facilities and other users; rechargeable batteries for the efficient storage of energy; hydrogen-based autonomous energy supply systems utilizing renewable energy and hydrogen; and energy aggregation services that integrate and adjust the balance of supply from distributed energy resources and demand from facilities and electric vehicles.

• Large-scale Power Generation systems

  Thermal Power

  Nuclear Power

• Renewable Energy

  Hydro Power

  Geothermal Power

  Photovoltaic

  Wind Power

• Transmission and Distribution / Energy Storage

  T&D

  Supervisory Control And Data Acquisition Systems (SCADA)

  Pure Hydrogen Fuel Cell System

  Hydrogen-based Autonomous Energy Supply System H2One™
Social Infrastructure Business Domain

To Realize a Sustainable Society with Safety, Security and Reliability

Toshiba Group aims to realize a sustainable society that is safe, secure and reliable through our solutions for Public Infrastructure, Building & Facilities and Transportation and Industrial Systems all over the world.

For public infrastructure, we offer systems and solutions for water supply and sewerage, highways, disaster prevention, broadcasting, telecommunications, security and automation. For buildings and facilities, we offer energy-saving, eco-friendly solutions for elevators & escalators, air-conditioners, and lighting offering higher comfort. For Transportation and Industrial Systems, we offer high value-added systems and solutions for railways, motors & inverters, rechargeable batteries and automotive devices. Also, we offer retail & printing solutions to support businesses for stores, logistics and offices.

- Public Infrastructure

- Building & Facility / Office & Store

- Transportation and Industrial Systems
Electronic Devices Business Domain

Electronic devices that are shaping our future

In the era of big data, you either sink or swim in the sea of information. In fact, state-of-the-art electronics are contributing more than ever, from cutting energy consumption to the control and operation of automobiles. Toshiba Group promotes advances in electronic devices that help everyone to live more comfortably and safely.

In the discrete semiconductor business, we focus on the power devices that control equipment power consumption. Our system LSI business offers ICs for IoT, automotive, communications and power supply applications. In the HDD business, we lead the way in large capacity enterprise HDDs for data centers and servers.

Solutions for Customers

A broad product offering to solve challenges our customers face

Our Technologies and Products for Tomorrow

Helium-filled large capacity HDD
Data center

IGBT
Energy/Infrastructure

Visconti™ (Image recognition IC)

ASIC

Analog IC
Opto coupler etc.

Motor Control IC

LIDAR

Accelerator

Motor Control IC

Motor Control IC

Motor Control IC

Motor Control IC

Motor Control IC

Motor Control IC

Motor Control IC
Digital Solutions Business Domain

Lead Digital Transformation and Co-create New Value Propositions in Global Society

Toshiba Group takes full advantage of know-how cultivated in over 140 years of experience in the social infrastructure business and manufacturing, and of expertise gained from a wide range of industries and worksites.

We combine these with our latest advances in IoT and AI, embodied in “Toshiba IoT Architecture SPINEX™”, and co-create new value propositions with our customers and society. We have devoted years of effort to the development of AI technologies and to promoting “Toshiba Communication AI RECAIUS” and “Toshiba Analytics AI SATLYS”. Our aim is not only to connect things but also to develop a deep and comprehensive understanding of human intentions and situations that brings a new level of understanding to communications between people and machines.

We will continue to contribute to creating a comfortable and safer society for people worldwide, to apply our latest digital technologies to business transformations, and to promote Co-Creation that enables open innovations that extend far beyond the boundaries of companies, industries and regions.
Toshiba Group places top priority on human life, safety and legal compliance, and contributes to the solution of problems facing global society through business.

**CSR Management**

**Toshiba Group’s CSR**

With “CSR management” as the cornerstone of management policy, we proactively promote CSR activities and report the results to our stakeholders, including customers, shareholders, investors, suppliers and employees. We have been a signatory to the United Nations Global Compact since 2004, and as a leading global enterprise we uphold its principles of respect for human rights, labor standards, the environment and anti-corruption in all of our activities.

**Social Contribution Activities**

Our social contribution activities are inspired by the Toshiba Group slogan, “Committed to People, Committed to the Future. TOSHIBA,” and rooted in the communities in which we work. In FY2017, over 1,500 social contribution activities were carried out around the world.

- Toshiba Science Museum

Since its FY2014, move to new premises, a prime site adjacent to JR Kawasaki Station, Toshiba Science Museum has been even more effective in supporting science and technology education. People of all ages can have fun while learning through extensive hands-on experiences. Multinational support is offered in Japanese, English, and Chinese.

- Science Technology Competition (North America)

Toshiba Group works with the National Science Teachers Association to host the ExploraVision Awards (EVA), a science and technology competition in which the participants—students from kindergarten through to grade 12—make predictions about the technologies that they believe will become feasible within 20 years based on today’s science and technology. EVA was launched in 1992, and over 390,000 students from the United States and Canada have participated in the competition.

**Environmental Management**

In “Environmental Vision 2050,” Toshiba Group envisions a mid-century world where people lead affluent lifestyles in harmony with the earth. In working to realize that vision, Toshiba Group has set itself the long-term goal of increasing eco-efficiency in FY2050 to 10 times the FY2000 level.

Eco-efficiency can be expressed as a fraction, with value as the numerator and environmental impacts as the denominator. It can be improved significantly by simultaneously increasing added value while decreasing environmental impacts. Toshiba’s ultimate objective is to contribute to realizing a sustainable society, and towards this we are accelerating initiatives in three areas: reduce environmental impacts in manufacturing processes; improve the environmental performance of products and services; and reinforce the foundations of environmental management, such as compliance, human resource development, and communications.
Research and Development

Toshiba Group will contribute to a sustainable society by creating new value with reliable technologies, through our focus on our main business domains, Social Infrastructure, Energy, Electronic Devices and Digital Solutions. Toward realizing our vision, we provide “substantial solutions” created through connections with customers and our various products, having our technological assets, capabilities to develop and manufacture products, and research competence as driving forces.

R&D Structure

Toshiba Corporation’s research centers — the Corporate Research & Development Center, the Corporate Software Engineering & Technology Center, and the Corporate Manufacturing Engineering Center — pursue group-wide R&D in basic technologies. Outside Japan, we have R&D facilities in the United States, Europe and China, and software development centers in India, China and Vietnam. Together with technological divisions in our worldwide business units, Toshiba Group’s R&D organization ensures cutting-edge R&D and software development around the world.

Intellectual Property Strategy

Guided by the concept of “All for IP-driven contributions to business”, with social infrastructure at the core, we advance Toshiba Group’s intellectual property strategy and use our IP to promote business development across the Group’s businesses. We endeavor to ensure that our efforts make effective contributions to the Group’s regeneration.

Global Patent Portfolio

Toshiba Group is building optimal portfolios in its business domains.

- FY2017 Global Patent Portfolio
World-first and Japan-first Products and Services

Toshiba has released numerous world-first and Japan-first products and services since it was founded in 1875. While cultivating a new round of growth for the next generation and beyond, Toshiba Group is resolved to meet customer needs with advanced technologies, and to create products and services that delight and surprise.

Toshiba Firsts of Their Kind in Japan and the World

Representative Example

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1895</td>
<td>Invented Japan’s first induction motor</td>
</tr>
<tr>
<td>1921</td>
<td>Invented the world’s first “double-coil bulb,” one of the six great inventions in bulb technology</td>
</tr>
<tr>
<td>1930</td>
<td>Released Japan’s first electric washing machine and electric refrigerator</td>
</tr>
<tr>
<td>1955</td>
<td>Released Japan’s first electric rice cooker</td>
</tr>
<tr>
<td>1960</td>
<td>Developed Japan’s first color TV</td>
</tr>
<tr>
<td>1963</td>
<td>Completed Japan’s first 12,500kW nuclear power turbine generator</td>
</tr>
<tr>
<td>1967</td>
<td>Launched world’s first large-capacity static uninterruptable power supply (UPS)</td>
</tr>
<tr>
<td>1972</td>
<td>Released world’s first color TV with black-stripe color cathode-ray tube</td>
</tr>
<tr>
<td>1976</td>
<td>Developed world’s first microcomputer for automobile engines</td>
</tr>
<tr>
<td>1979</td>
<td>Completed world’s first optical-disc-based data filing system</td>
</tr>
<tr>
<td>1980</td>
<td>Released world’s first bulb-type fluorescent lamp, “Neo Ball™” (ball-shaped)</td>
</tr>
<tr>
<td>1981</td>
<td>Developed world’s first home-use inverter air conditioner</td>
</tr>
<tr>
<td>1982</td>
<td>Developed Japan’s first Magnetic Response Imaging System (MRI)</td>
</tr>
<tr>
<td>1985</td>
<td>Released world’s first non-latchup IGBT</td>
</tr>
<tr>
<td>1989</td>
<td>Released world’s first laptop PC</td>
</tr>
<tr>
<td>1991</td>
<td>Developed world’s first 4Mbit NAND-type electrically erasable and programmable read-only memory (EEPROM)</td>
</tr>
<tr>
<td>1996</td>
<td>Released world’s first DVD Player</td>
</tr>
<tr>
<td>1998</td>
<td>Completed construction of the world’s first advanced boiling water reactor (ABWR)</td>
</tr>
<tr>
<td>2001</td>
<td>Commercialized world’s first HDD &amp; DVD video recorder</td>
</tr>
<tr>
<td>2010</td>
<td>Commercialized world’s first 3D LCD TVs not requiring dedicated glasses</td>
</tr>
<tr>
<td>2013</td>
<td>Commercialized world’s first Glasses-free 3D medical display</td>
</tr>
</tbody>
</table>
The timeless curiosity and passion for invention of Toshiba’s two founders are the source of Toshiba’s corporate DNA. We continue to draw inspiration from their examples.

Hisashige Tanaka (1799-1881)

Known as the “genius of mechanical wonders,” Hisashige Tanaka was one of Japan’s greatest inventors during the late Edo (1603-1868) and early Meiji (1868-1912) periods. His long list of inventions includes the “Man-nen dokei” chronometer. In addition to his brilliant craftsmanship, he was well versed in Western technologies, including telegraphy and steam engines. In 1875, at the age of 76, he opened a shop-cum-factory in Ginza, Tokyo, that manufactured various devices, most notably telegraph equipment. This is recognized as the origin of Toshiba.

Ichisuke Fujioka (1857-1918)

The “father of electricity in Japan,” Ichisuke Fujioka’s pioneered Japanese research into electric lighting. He met Thomas Edison when visiting the United States on a Japanese government mission and on his return devoted himself to the development of Japan’s first incandescent lamps. Fujioka founded a company, Hakunetsu-sha, in 1890, to manufacture light bulbs.

DATE HISTORY
Jul. 1875 A shop-cum-factory (called Tanaka Seizo-sho from 1882; later Shibaura Engineering Works Co., Ltd.) opened in Tokyo.
Apr. 1890 Hakunetsu-sha Co., Ltd. (from 1899 Tokyo Electric Company) founded.
Jun. 1904 Shibaura Engineering Works Co., Ltd. established.
Sep. 1939 Shibaura Engineering Works Co., Ltd. merged with Tokyo Electric Company to become Tokyo Shibaura Electric Co., Ltd.
Jul. 1978 English official trade name of the company became “Toshiba Corporation.”
Jul. 1984 Japanese official trade name of the company became “Toshiba.”
Jul. 2001 Changed registered headquarters from Kawasaki city Kanagawa, to Minato ward Tokyo.
Mar. 2003 Transferred CRT business to MT Picture Display Co., Ltd.
Jun. Adopted the Company with Committees system.
Oct. Transferred electric equipment for manufacturing plants business to TMA Electric Corp. (now Toshiba Mitsubishi-Electric Industrial Systems Corp.)
Oct. 2009 Acquired HDD business from Fujitsu Ltd.
Oct. 2010 Merged mobile phone business with that of Fujitsu Ltd. and transferred the business to Fujitsu Toshiba Mobile Communications Ltd. (now Fujitsu Mobile Communications Ltd.)
Jul. 2011 Acquired Landis+Gyr AG.
Aug. Transferred all shares of Toshiba Medical Systems Corporation.
Mar. 2016 Transferred 80.1% stake in Toshiba Lifestyle Products & Services Corporation to Midea Group Co., Ltd.
Jun. Transferred 52.1% stake in Toshiba Memory Corporation to Midea Group Co., Ltd.
Apr. 2017 Transferred 10% stake in Toshiba Electronic Devices & Storage Corporation; and Toshiba Digital Solutions Corporation
Jun. Transferred all shares of Toshiba Memory Corporation; reinvested in company (to become an affiliated company accounted for by the equity method)
Toshiba Group Management Organization Chart

TOSHIBA CORPORATION

Board of Directors
- Nomination Committee
- Audit Committee
- Compensation Committee

Chairman
CEO

President
COO

Audit Committee Office
Internal Audit Div.

Brand Project Team
Strategic Planning Div.
Digital Transformation
Strategy Acceleration Div.
Information Systems Div.
Finance & Cash Management Div.
Accounting Div.
Legal Affairs Div.
Internal Control Promotion Div.
Project Monitoring & Oversight Div.
Human Resources & Administration Div.
Public Relations & Investor Relations Div.
Procurement Div.
Technology & Productivity Planning Div.
Research & Development Div.
- Corporate Research &
  Development Center
- Corporate Software
  Engineering &
  Technology Center
- Corporate Manufacturing
  Engineering Center
- Marketing Div.
- WEC Div.

Toshiba America, Inc.
Toshiba of Europe Ltd.
Toshiba Asia Pacific Pte. Ltd.
Toshiba (China) Co., Ltd.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Toshiba Tec Corporation</td>
<td></td>
<td></td>
<td>Toshiba Client Solutions Co., Ltd.</td>
</tr>
</tbody>
</table>

| Toshiba Group Management Organization Chart (June 1, 2018) |

- Board of Directors
- Nomination Committee
- Compensation Committee
- Audit Committee
- Audit Committee Office
- Internal Audit Div.
- Chairman
- CEO
- President
- COO

- Social Infrastructure Business Domain
  - Toshiba Infrastructure Systems & Solutions Corporation
  - Toshiba Tec Corporation

- Electronic Devices Business Domain
  - Toshiba Electronic Devices & Storage Corporation

- Digital Solutions Business Domain
  - Toshiba Digital Solutions Corporation

- Toshiba Client Solutions Co., Ltd.

- Kansai Branch Office
- Chubu Branch Office
- Kyushu Branch Office
- Chugoku Branch Office
- Hokuriku Branch Office
- Tohoku Branch Office
- Hokkaido Branch Office
- Shikoku Branch Office
- Kanshinetsu Branch Office
- Kanagawa Branch Office
- Komukai Complex
- Fuchu Complex
- Yokohama Complex
- Himeji Operations
- Materials & Devices Div.
- Fukaya Complex
Offices / Subsidiaries

Bases in Japan (As of April 1, 2018)

Offices

<table>
<thead>
<tr>
<th>Kansai Branch Office</th>
<th>Kyushu Branch Office</th>
<th>Kanshinetzu Branch Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kyoto Branch Office</td>
<td>Oita Branch Office</td>
<td>East-Kanto Branch Office</td>
</tr>
<tr>
<td>Kobe Branch Office</td>
<td></td>
<td>Niigata Branch Office</td>
</tr>
</tbody>
</table>

Chubu Branch Office
Toyota Branch Office
Shizuoka Branch Office
Mie Branch Office
Hamamatsu Branch Office

Chugoku Branch Office
Okayama Branch Office

Hokuriku Branch Office
Kanazawa Branch Office

Tohoku Branch Office
Fukushima Branch Office

Shikoku Branch Office

Consolidated Subsidiaries and Affiliated Companies Accounted for by the Equity Method

Consolidated Subsidiaries

Domestic

| Japan Semiconductor Corporation |
| Kaga Toshiba Electronics Corporation |
| Nishishiba Electric Co., Ltd. |
| NuFlare Technology, Inc. |
| Sigmapower Holdings LLC |
| Toshiba Carrier Corporation |
| Toshiba Client Solutions Co., Ltd. |
| Toshiba Device Corporation |
| Toshiba Electronic Devices & Storage Corporation |
| Toshiba Digital Solutions Corporation |
| Toshiba Elevator and Building Systems Corporation |
| Toshiba Energy Systems & Solutions Corporation |
| Toshiba Fuel Cell Power Systems Corporation |
| Toshiba Global Commerce Solutions Holdings Corporation |
| Toshiba Industrial Products and Systems Corporation |
| Toshiba Infrastructure Systems & Solutions Corporation |
| Toshiba IT-Services Corporation |
| Toshiba Lighting & Technology Corporation |
| Toshiba Logistics Corporation |
| Toshiba Memory Corporation *1 |
| Toshiba Plant Systems & Services Corporation |
| Toshiba Tec Corporation |
| Toshiba Tec Solution Service Corporation |

Overseas

| Advance Energy UK Ltd. |
| Concert LLC |
| GNFT Corporation |
| LC Collateral SPV LLC *2 |
| NuGeneration Ltd. |
| TCFG Compressor (Thailand) Co., Ltd. |
| Toshiba America Business Solutions, Inc. |
| Toshiba America Electronic Components, Inc. |
| Toshiba America Energy Systems Corporation |
| Toshiba America Nuclear Energy Corporation |
| Toshiba America, Inc. |
| Toshiba Asia Pacific Pte., Ltd. |
| Toshiba (Australia) Pty., Ltd. |
| Toshiba Carrier Air Conditioning (China) Co., Ltd. |
| Toshiba Carrier (Thailand) Co., Ltd. |
| Toshiba (China) Co., Ltd. |
| Toshiba Dalian Co., Ltd. |
| Toshiba Electronics Asia, Ltd. |
| Toshiba Electronics Europe GmbH |
| Toshiba Electronics Taiwan Corporation |
| Toshiba Elevator (China) Co., Ltd. |
| Toshiba Elevator (Shenyang) Co., Ltd. |
| Toshiba Europe GmbH |
| Toshiba Gulf FZE |
| Toshiba Hydro Power (Hangzhou) Co., Ltd. |
| Toshiba Industrial Products Asia Co., Ltd. |
| Toshiba Information Equipment (Hangzhou) Co., Ltd. |

*1 Expected to be deconsolidated in June 2018 (to become an affiliated company accounted for by the equity method)
*2 Expected to be deconsolidated in April 2018
Laboratories and Factories

Corporate Research & Development Center
Corporate Software Engineering & Technology Center
Corporate Manufacturing Engineering Center
Power and Industrial Systems
  Research and Development Center

Komukai Complex
Fuchu Complex
Yokohama Complex
Himeji Operations
Fukaya Complex

Domestic

Toshiba Information Equipment (Philippines), Inc.
Toshiba Information Systems (UK) Ltd.
Toshiba International Corporation
Toshiba International Procurement Hong Kong, Ltd.
Toshiba JSW Power Systems Private Ltd.
Toshiba Lighting & Technology (Kunshan) Co., Ltd.
Toshiba Memory America, Inc. *1
Toshiba Memory Asia, Ltd. *1
Toshiba Memory Europe GmbH *1
Toshiba Memory Singapore Pte. Ltd. *1
Toshiba Memory (Taiwan) Corporation *1
Toshiba Nuclear Energy Holdings (US) Inc. *2
Toshiba of Europe Ltd.
Toshiba Semiconductor (Thailand) Co., Ltd.
Toshiba Tec Europe Imaging Systems S.A.
Toshiba Tec France Imaging Systems S.A.
Toshiba Tec Information Systems (Shenzhen) Co., Ltd.
Toshiba Tec Singapore Pte., Ltd.
Toshiba Tec U.K. Imaging Systems Ltd.
Toshiba Transmission & Distribution India Private Ltd.
TPSC (Thailand) Co., Ltd.
TSB Nuclear Energy USA Group Inc. *2
Wec Insurance Ltd. *2

Overseas

Toshiba Carrier UK Ltd.
Toshiba Mitsubishi Electric Industrial Systems Corporation and more

Affiliated Companies Accounted for by the Equity Method

Domestic

EREX New Energy Saiki Co., Ltd.
Flash Alliance, Ltd.
Flash Forward
Flash Partners, Ltd.
Toshiba Mitsubishi Electric Industrial Systems Corporation and more

Overseas

Automotive Electronics Power Pvt. Ltd.
Changzhou Toshiba Transformer Co., Ltd.
Dalian Toshiba Locomotive Electric Equipment Co., Ltd.
Energy Asia Holdings, Ltd.
GE Toshiba Turbine Components de Mexico S.R.L. de C.V.
GD Midea Air-Conditioning Equipment Co., Ltd.
GD Midea Commercial Air-Conditioning Equipment Co., Ltd.
GD Midea Group Wuhan Air-Conditioning Equipment Co., Ltd.
GD Midea Group Wuhu Air-Conditioning Equipment Co., Ltd.
Guangdong Meizhi Compressor Ltd.
Guangdong Meizhi Precision Manufacturing Co., Ltd.
Henan Pinggao Toshiba High-Voltage Switchgear Co., Ltd.
Nuclear Innovation North America LLC
PM&T Holding B.V.
Schneider Toshiba Inverter SAS
TMEIC Corporation
TMEIC Industrial Systems India Private Ltd.
TMEIC Power Electronics Products Corporation
Toshiba Carrier UK Ltd.
Toshiba Mitsubishi-Electric Industrial Systems (China) Corporation and more